

## Conservatorship Average Daily Child Caseload per Worker

Pursuant to the 2023-24 General Appropriations Act, House Bill 1, 88th Legislature, Regular Session, 2023 (Article II, Department of Family and Protective Services, Rider 39), the Department of Family and Protective Services (DFPS) shall submit a quarterly report on the conservatorship target case count of 17 cases. While the General Appropriations Act reflects a case target, this update converts the case target to number of children per caseworker, which is 14.5. The report must also include information on the steps the agency is taking to achieve the target number. This report analyzes the months of March, April, and May 2024.

## Statewide Analysis

The statewide average daily caseloads have further declined from last quarter and remain below the caseload target of 14.5. At the end of this quarter, DFPS exceeded the goal with an average daily child count of 10.1, below the target threshold for average daily counts.

| Quarter 3 Fiscal Year 2024 | Average Daily Child Count |
|----------------------------|---------------------------|
| March                      | 10.1                      |
| April                      | 10.1                      |
| May                        | 10.1                      |

Statewide, average child assignments per caseworker are down in Fiscal Year 2024 compared to this time last year. Assigned child counts were down by 0.8 children per caseworker in May 2024 compared to May 2023.

As of May 2024, all regions in the state were below the Average Daily Child Count target of 14.5. Regions 3E, 3W, and 4 have transitioned to Stage II of Community Based Care and are no longer reflected on this report. Region 5 has also transitioned to Stage II of Community Based Care but remains on the report due to a minimal number of cases still assigned to regional staff as of May 2024.

| Region | Average Daily Child Count |
|--------|---------------------------|
| 5      | 11.3                      |
| 6A     | 10.0                      |
| 6B     | 8.2                       |
| 7      | 9.6                       |
| 8A     | 11.3                      |
| 9      | 9.2                       |
| 10     | 9.5                       |
| 11     | 10.3                      |

## Q1 Efforts for Continued Progress

In addition to constant evaluation of current methods, DFPS continues to utilize various processes and tools to effectively reduce caseloads, such as:

- The regions continue to focus on retention of workers using townhalls and virtual updates to communicate with staff.
- The team continues to monitor trends and patterns related to staff, vacancies, caseloads, completion and timeliness of critical tasks, and casework quality.
- Using the conservatorship caseload report to track progress while considering the
  complexity of cases, caseworker experience and child and family needs to support
  decisions about case assignments. Managers are also using the caseload report to
  monitor the caseload sizes of new staff to ensure they are receiving a full caseload, when
  possible.
- Heavy focus on adoptions and moving youth to permanency by breaking down barriers to finalization.
- When allocating positions to different areas within a region, caseload size is examined, and managers continue to ensure that cases are closed timely in IMPACT (Information Management Protecting Adults and Children in Texas).
- Continue to partner with DFPS HR and SSCC HR for the hiring process, doing staff meetings, and overall outreach for regions moving into Community Based Care as caseloads tend to rise as the regions approach transition into Stage II.

Report on Conservatorship Average Daily Child Caseload per Worker June 30, 2024 Page 3

• Three additional Master Conservatorship units were recently created from existing DFPS Conservatorship positions, giving CPS a total of 39 caseworkers and six supervisors. Eight of these positions remain to be filled. Current staff are deployed to regions 3E, 4, and 5 to support the regions and SSCCS and manage caseloads as they struggle with turnover at the initial case management CBC transition. Caseloads are being closely monitored in regions 6 and 8A and master staff will be deployed there if needed and available.

Stability for children and families remains at the forefront of all case-related decisions, always considering the relationship between the worker, child, and family.

(Data source: chl\_cps\_01: Average Daily Child Count for Substitute Care Workers SUB and ADO Stages; Data as of June 7, 2024)