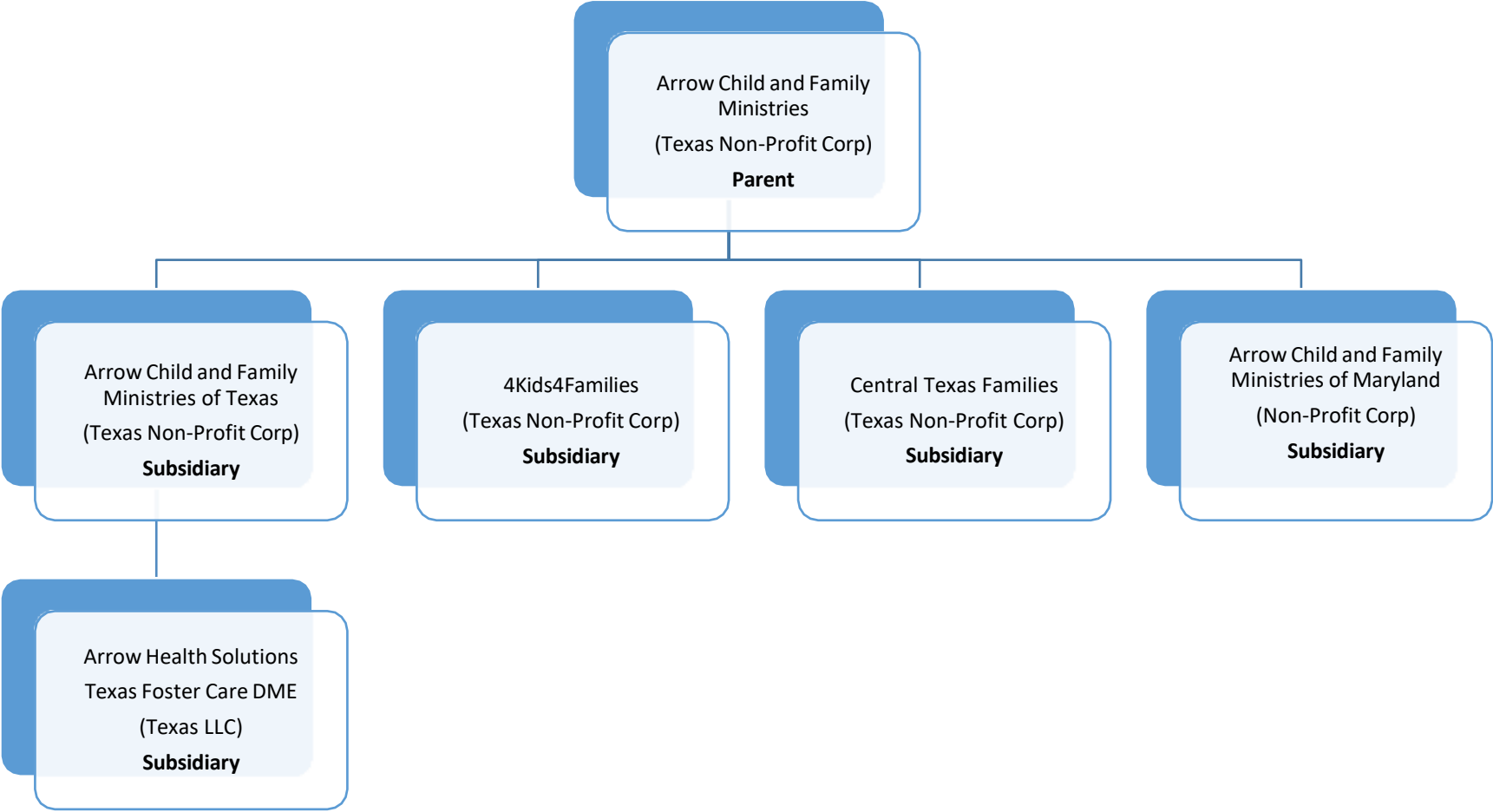


4Kids4Families
Region 4 Piney Woods
Catchment Area



Corporate Structure

- Arrow Child and Family Ministries (Texas Non-Profit Corp) - Parent
 - Arrow Child and Family Ministries of Texas (Texas Non-Profit Corp) – Subsidiary
 - Arrow Health Solutions – Texas Foster Care DME (Texas LLC) – Subsidiary
 - 4Kids4Families (Texas Non-Profit Corp) – Subsidiary
 - Central Texas Families (Texas Non-Profit Corp) – Subsidiary
 - Arrow Child and Family Ministries of Maryland (Non-Profit Corp) – Subsidiary